

# First Quarter 2010 Results

April 28, 2010



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# Agenda



- 1. Main Magnitudes**
- 2. Highlights for 1Q10**
- 3. Summary of 1Q10 Consolidated Results**
- 4. Analysis of Results (Pro-Forma)**
- 5. Challenges**
- 6. Conclusions**



## **Main Magnitudes**

# Main Magnitudes



**1Q10 Net Income: €386 million (+9.4%)**

**1Q10 EBITDA: €1,296 million (+77.5%)**

**Net Debt as of 31/03/2010: €17.9 billion <sup>1</sup>**

**1Q10 Investments: €250 million (+31.6%) <sup>2</sup>**

Notes:

<sup>1</sup> Taking into account tariff deficit and proceeds from asset disposals to be materialized in 2Q10

<sup>2</sup> 1Q10 figures correspond to tangible and intangible investments



## **Highlights for 1Q10**

# Highlights for 1Q10



**Environment**

**Maximizing value capture in current business**

**Debt**

# Highlights for 1Q10



## Environment

Maximizing value capture in current business

Debt

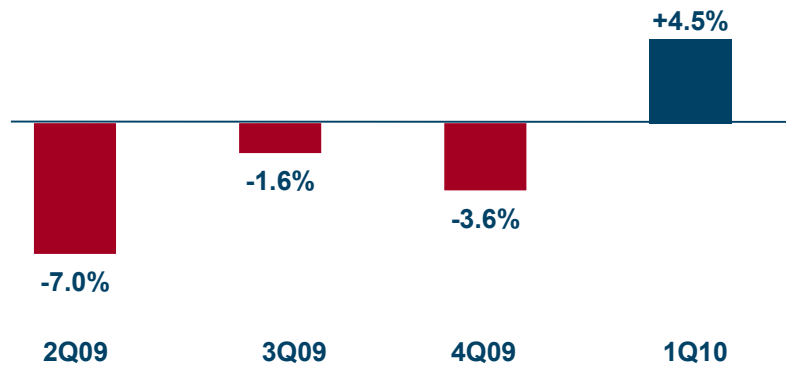


# Environment

## Energy demand in Spain - Electricity

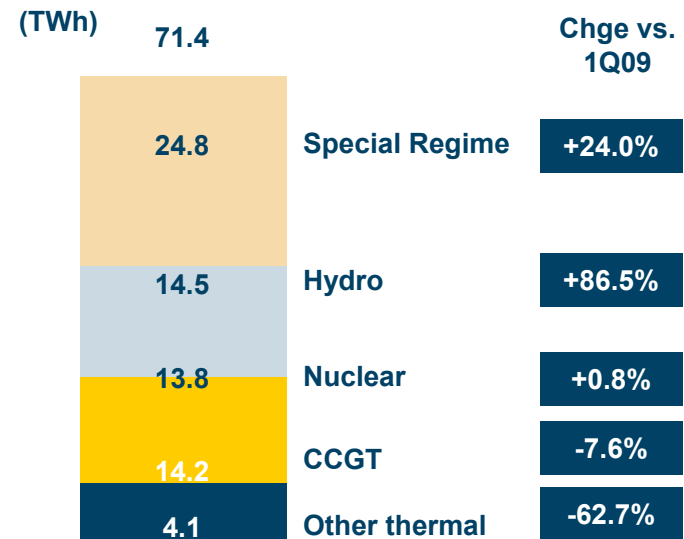


Mainland electricity demand (YoY change)



Source: Red Eléctrica de España

Coverage of mainland demand by technology (1Q10 net production)



Source: Red Eléctrica de España, GAS NATURAL FENOSA

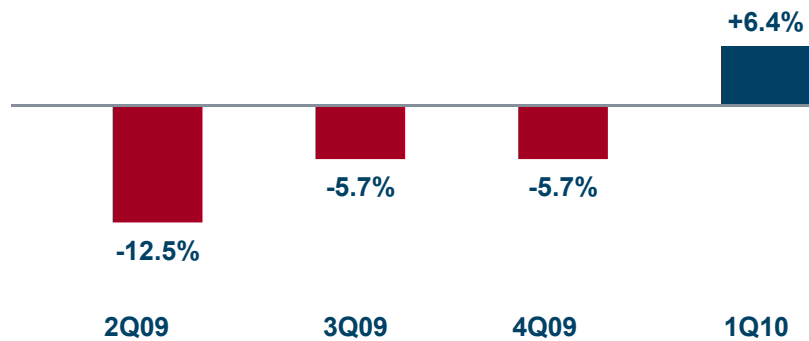
**Electricity demand picking up in 1Q10, with 34.7% covered by Special Regime (vs. 29.4% in 1Q09)**

# Environment

## Energy demand in Spain - Gas

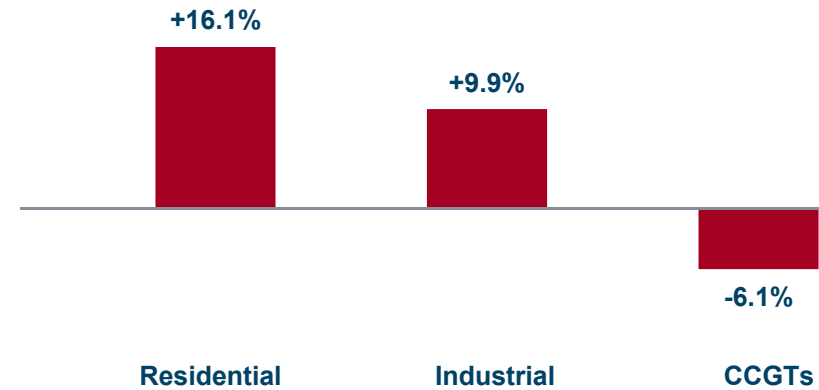


Quarterly gas demand in Spain  
(YoY change)



Source: Enagas. GAS NATURAL FENOSA

1Q10 gas demand growth by segment  
(YoY change)

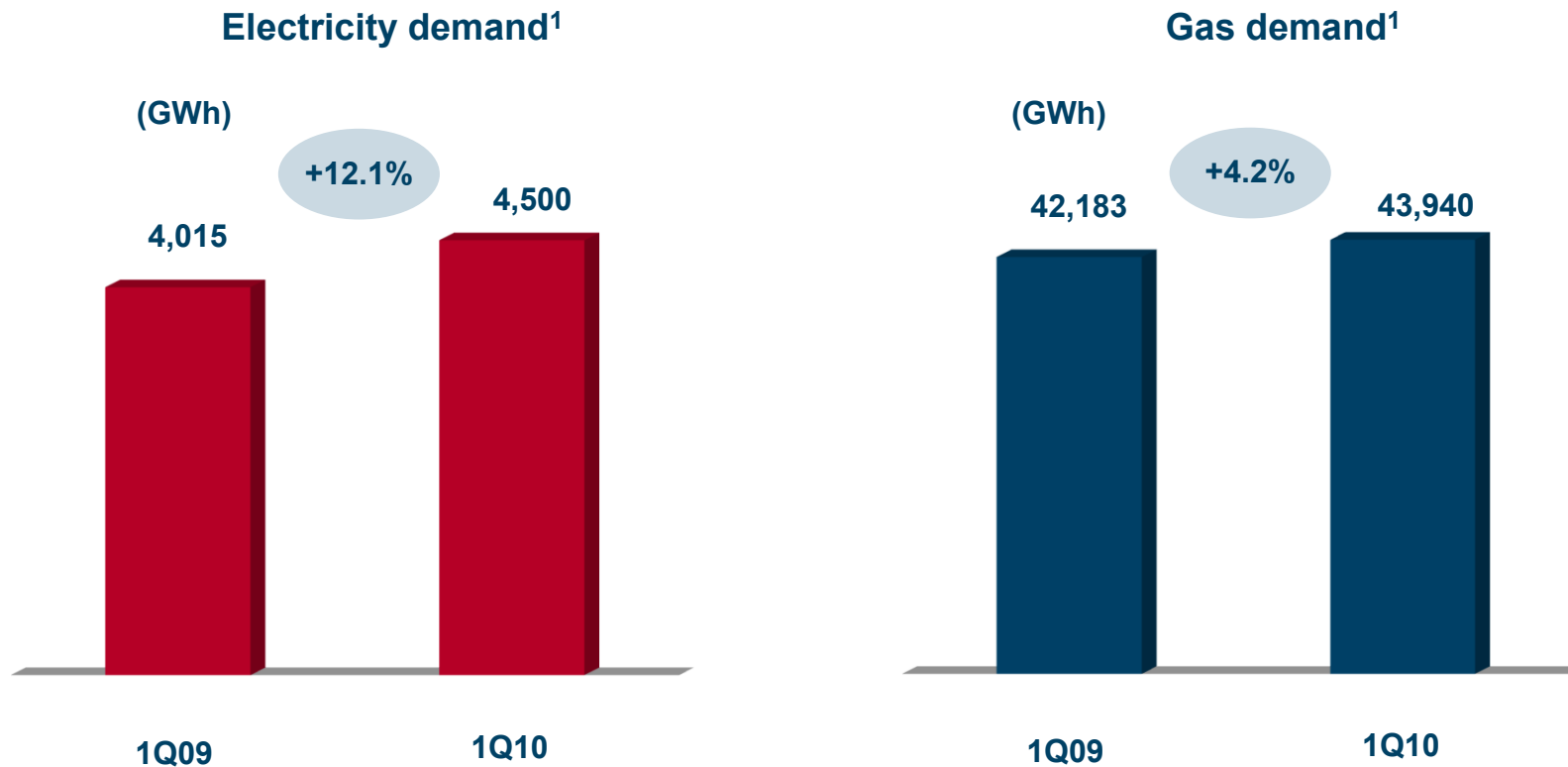


Source: Enagas, GAS NATURAL FENOSA

**1Q10 gas demand evidences recovery trend, pushed by residential and industrial segments**

# Environment

## Energy demand in Latin America



**Benefiting from stronger demand in our Latin American markets**

Note:

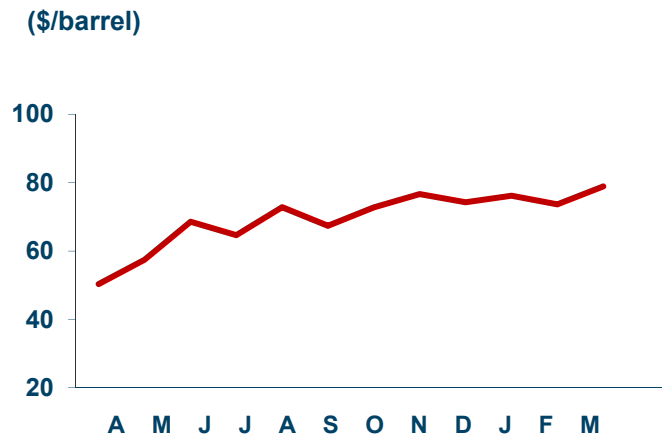
<sup>1</sup> Demand for GAS NATURAL FENOSA's operations in the region

# Environment

## Commodity prices - Oil and gas

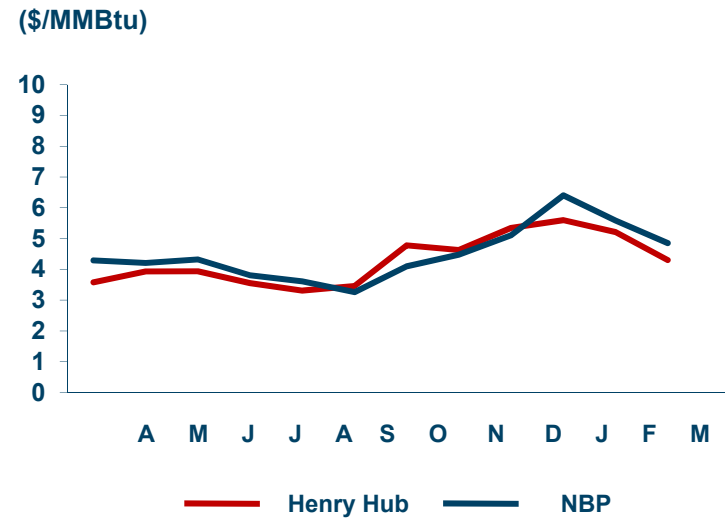


### Average monthly price for Brent



Source: Platts

### Average monthly price for LNG (Henry Hub and NBP)



Source: Platts

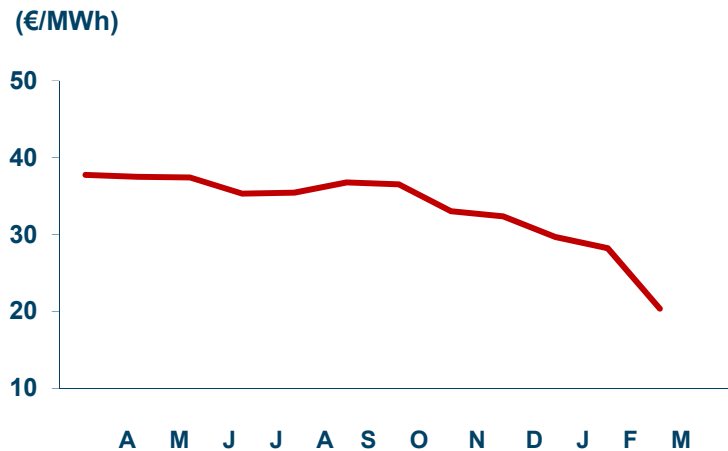
**YoY stability in international LNG prices despite rising prices for Brent**

# Environment

## Commodity prices in Spain - Power and gas

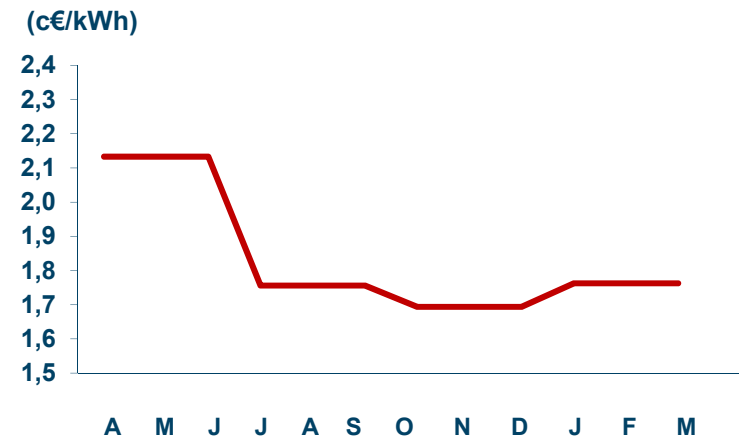


### Weighted average monthly pool prices in Spain



Source: OMEL, GAS NATURAL FENOSA

### Gas price component in TUR<sup>1</sup>



Source: BOE, GAS NATURAL FENOSA

**Spanish pool prices accentuate downward trend and lower gas price component in last resort tariff**

Note:

1 Spanish tariff of last resort ("Tarifa de último recurso")

# Highlights for 1Q10



Environment

**Maximizing value capture in current business**

Debt

# Maximizing value capture in current business

## Electricity in Spain - Wholesale



- **100% of power generation hedged against the pool (vs. 87.7% in 1Q09)**
  - Pool price-indexed gas contracts
  - Supply contracts
- **Optimizing pricing for power generation vs. weighted average daily pool prices**
  - Flexible technology mix
  - Better fit to demand and hourly blocks
- **Successful electricity supply business**
  - 12.3% growth in contracted industrial portfolio
  - Successful renewal of contracts in pricing levels

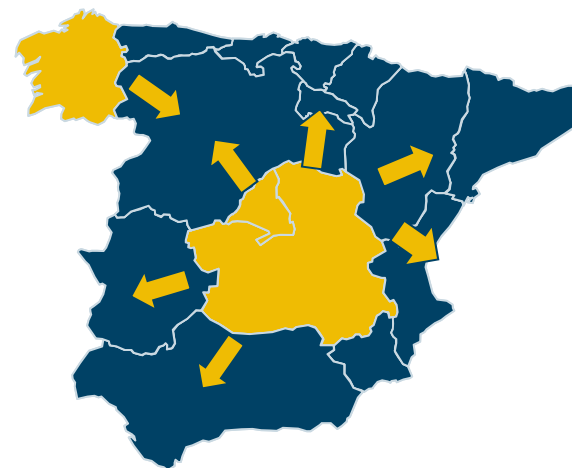
**Increasing business profitability despite challenging environment**

# Maximizing value capture in current business

## Electricity in Spain - Retail



- Capturing new residential and small business customers
  - 40,000 net increase in new customer figure
  - Totaling 3.9 million residential customers (+5.3%<sup>1</sup>)
- Retail market: leveraging on Unión Fenosa's position
  - Enlarging geographical area with Gas Natural's former areas of action
  - Extending activity and know-how



**Increasing retail customer base, especially in small business segment**

Note:

<sup>1</sup> Not considering the sale of ~3,800 customer contracts in Cantabria and Murcia to Naturgas

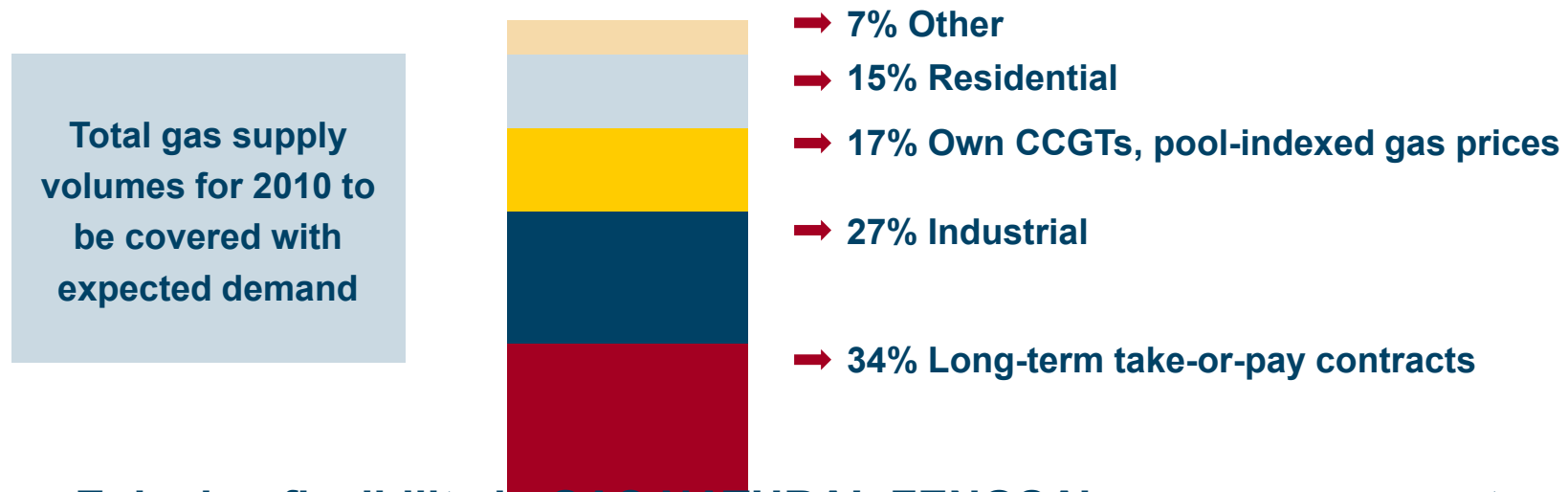


# Maximizing value capture in current business

## Gas supply



### GAS NATURAL FENOSA's expected gas demand for 2010



- **Enjoying flexibility in GAS NATURAL FENOSA's gas procurement**
  - Substantial contractual flexibility of volumes
  - 60% of LNG volumes purchased FOB
- **No take-or-pay obligation incurred in 2009 despite demand hitting bottom**

**Facing harsher competitive environment by securing domestic sales and expanding foreign wholesale markets**

# Maximizing value capture in current business

## Gas supply - Wholesale



- 42.3% share in Spain's industrial gas market
- Optimising third party gas supply
- Diversifying foreign sales into new markets (+12.6% in foreign sales vs. 1Q09)

Maintaining profitability of GAS NATURAL FENOSA's portfolio

# Maximizing value capture in current business

## Gas supply - Retail



- Gas price component in TUR<sup>1</sup> in 1Q10 -36.5% vs. 1Q09 due to the change in the gas price component formula
- Strong competition being waged in this market segment
  - GAS NATURAL FENOSA's market share of 68.2% vs. 71.1% in 1Q09
- Higher sales volumes in 1Q10 (+9.4%) due to colder weather

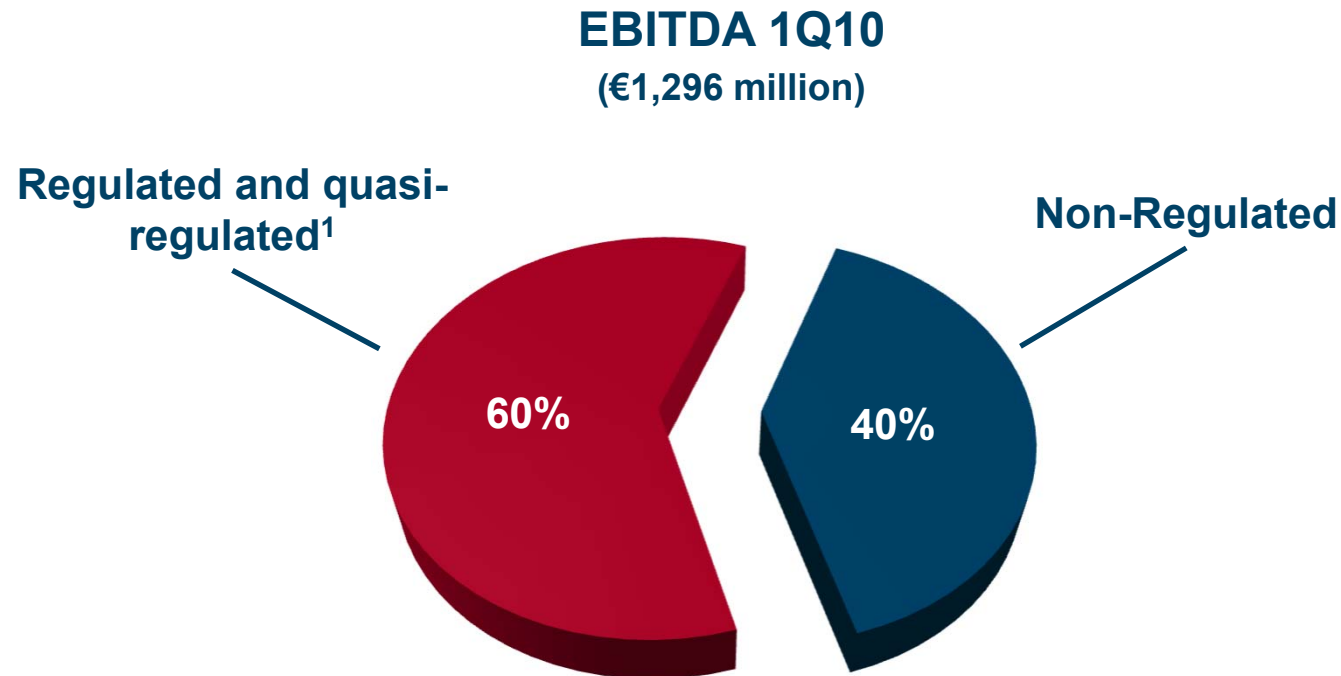
**Despite higher volumes sold in 1Q10, EBITDA for Retail has been impacted by the change in the formula for gas price in the TUR<sup>1</sup>**

Note:

1 Spanish tariff of last resort ("Tarifa de último recurso")

# Maximizing value capture in current business

## Regulated and quasi-regulated activities (I)



**Regulated and quasi-regulated activities contribute to stability of business performance**

Note:

<sup>1</sup> Includes regulated gas and electricity distribution, EMPL, PPAs in Mexico, Puerto Rico and Dominican Republic and renewables in Spain

# Maximizing value capture in current business

## Regulated and quasi-regulated activities (II)



Activity		Currency	% EBITDA <sup>1</sup>
Gas distribution in Europe	➔	€	33%
Gas distribution in LatAm	➔	Local	17%
Electricity distribution in Spain	➔	€	19%
Electricity distribution in Moldova	➔	Local	1%
Electricity distribution in LatAm	➔	Local	11%
EMPL (Maghreb pipeline)	➔	US\$	6%
International power generation (PPAs)	➔	US\$	9%
Renewables	➔	€	4%

**71% denominated in strong currencies (US\$/€) evidencing a solid business profile**

Note:

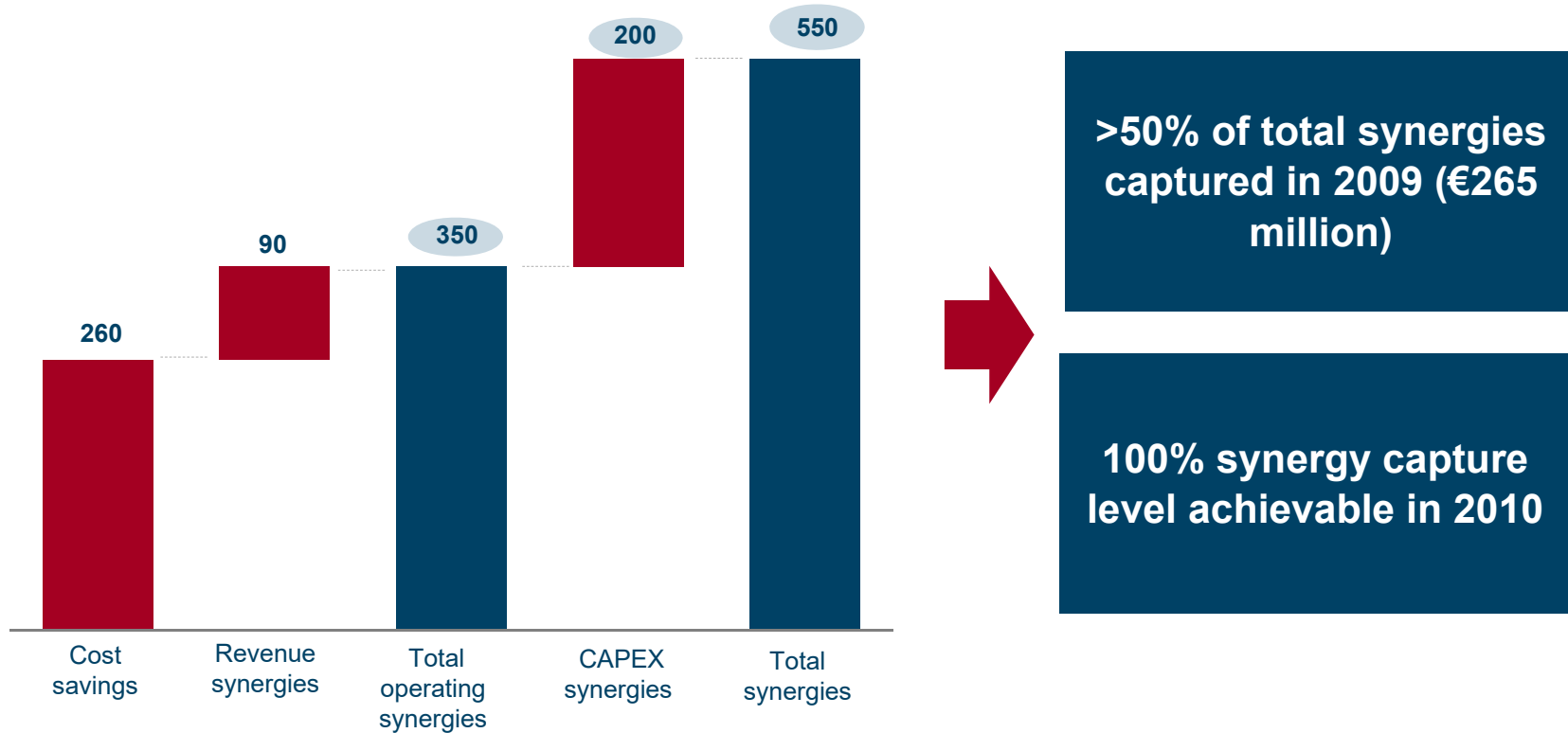
<sup>1</sup> On total pro-forma EBITDA for regulated and quasi-regulated activities in year 2009

# Maximizing value capture in current business

## Synergies and efficiency – Current plan



Synergy Plan (€ million)



Ongoing synergy and efficiency analysis resulting in launching of a new plan

# Maximizing value capture in current business

## Synergies and efficiency – New plan launched



- Identification of additional synergies and measures on efficiencies for €200 million with the horizon in year 2012
  - €30 million in revenues
  - €95 million in operating expenses
  - €75 million in CAPEX
- Action plans currently being detailed
  - Implementation to start in 2H10

**Scope for higher synergy and efficiency levels identified**

# Highlights for 1Q10



Environment

Maximizing value capture in current business

Debt



# Debt

## Materializing pending disposals



- **Sale of gas distribution assets and customer contracts in Madrid to Morgan Stanley Infrastructure and Galp Energía for €800 million**
  - Estimated gross capital gain of €380 million
  - Transaction to be completed in 2Q10
- **Agreement to sell 2.2GW of CCGTs in Mexico plus related gas transportation assets to Mitsui and Tokyo Gas for US\$1.225 billion plus additional cash inflows of US\$ 240 million. Transaction to be completed in 2Q10**
- **Sale of 5% of INDRA for € 125 million (executed on 14 April)**

**Debt reduction of €1.8 billion from above disposals**

# Debt

## Securitisation of tariff deficit



- **Royal Decree signed in April 2010 to allow securitisation of the tariff deficit**
  - **€10 billion accumulated up to 2008**
  - **Up to € 9.5 billion for the period 2009-12**
- **Government to appoint Securitisation Fund**
  - **Entity in charge of debt security issues**
  - **Beginning of issuance expected in coming months**

**€1,446 million<sup>1</sup> debt reduction for GAS NATURAL FENOSA after securitisation of tariff deficit**

Note:

1 €1,307 million corresponding to tariff deficit accumulated until 2009 and €139 million corresponding to 1Q10

# Debt

## Refinancing – New Club Deal



- **€ 4,000 million loan signed in March 2010**
  - **€ 1,000 million maturing in 3 years**
  - **€ 3,000 million maturing in 5 years**
- **Arranged as Club Deal with a total of 18 banks**
  - **High commitment from banks, having offered more than 2 times the final amount**
- **Lengthening average life of debt**
  - **Over 50% of adjusted net debt maturing in 2015 and beyond**

**€3,400 million used to amortize the Unión Fenosa acquisition facility**



**Summary of 1Q10  
Consolidated Results**

# Consolidated Income Statement<sup>1</sup>



(€ million)	1Q10	1Q09	Change %
<b>Net Sales</b>	<b>5,085</b>	<b>3,143</b>	<b>61.8</b>
<b>Purchases</b>	<b>(3,272)</b>	<b>(2,150)</b>	<b>52.2</b>
<b>Gross Margin</b>	<b>1,813</b>	<b>993</b>	<b>82.6</b>
<b>Personnel, Net</b>	<b>(197)</b>	<b>(91)</b>	<b>116.5</b>
<b>Other Expenses, Net</b>	<b>(320)</b>	<b>(172)</b>	<b>86.0</b>
<b>EBITDA</b>	<b>1,296</b>	<b>730</b>	<b>77.5</b>
<b>Depreciation</b>	<b>(408)</b>	<b>(175)</b>	<b>133.1</b>
<b>Provisions</b>	<b>(36)</b>	<b>(7)</b>	<b>-</b>
<b>Operating Income</b>	<b>852</b>	<b>548</b>	<b>55.5</b>
<b>Financial Results</b>	<b>(259)</b>	<b>(70)</b>	<b>-</b>
<b>Equity Income</b>	<b>3</b>	<b>28</b>	<b>(89.3)</b>
<b>Income Before Tax</b>	<b>596</b>	<b>506</b>	<b>17.8</b>
<b>Taxes</b>	<b>(165)</b>	<b>(122)</b>	<b>35.1</b>
<b>Minority Interest</b>	<b>(45)</b>	<b>(31)</b>	<b>45.2</b>
<b>Net Income</b>	<b>386</b>	<b>353</b>	<b>9.4</b>

Note:

<sup>1</sup> 1Q09 figures include Unión Fenosa accounted using the equity method since 28 February 2009

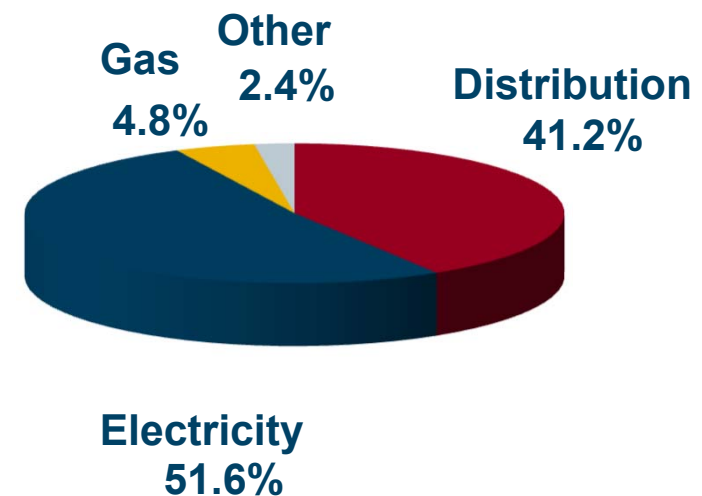
# Consolidated Investments

## Tangible and intangible

(€ million)	1Q10	1Q09
<b>Electricity:</b>	<b>130</b>	<b>87</b>
Spain	79	73
International	27	12
Renewables	24	2
<b>Gas:</b>	<b>12</b>	<b>11</b>
Up + Midstream	-	8
Wholesale & Retail	-	3
UF Gas	12	-
<b>Gas Distribution:</b>	<b>48</b>	<b>89</b>
Spain	33	63
International	15	26
<b>Electricity Distribution:</b>	<b>55</b>	<b>-</b>
Spain	31	-
International	24	-
<b>Other</b>	<b>5</b>	<b>3</b>
<b>Total</b>	<b>250</b>	<b>190</b>



By Activity

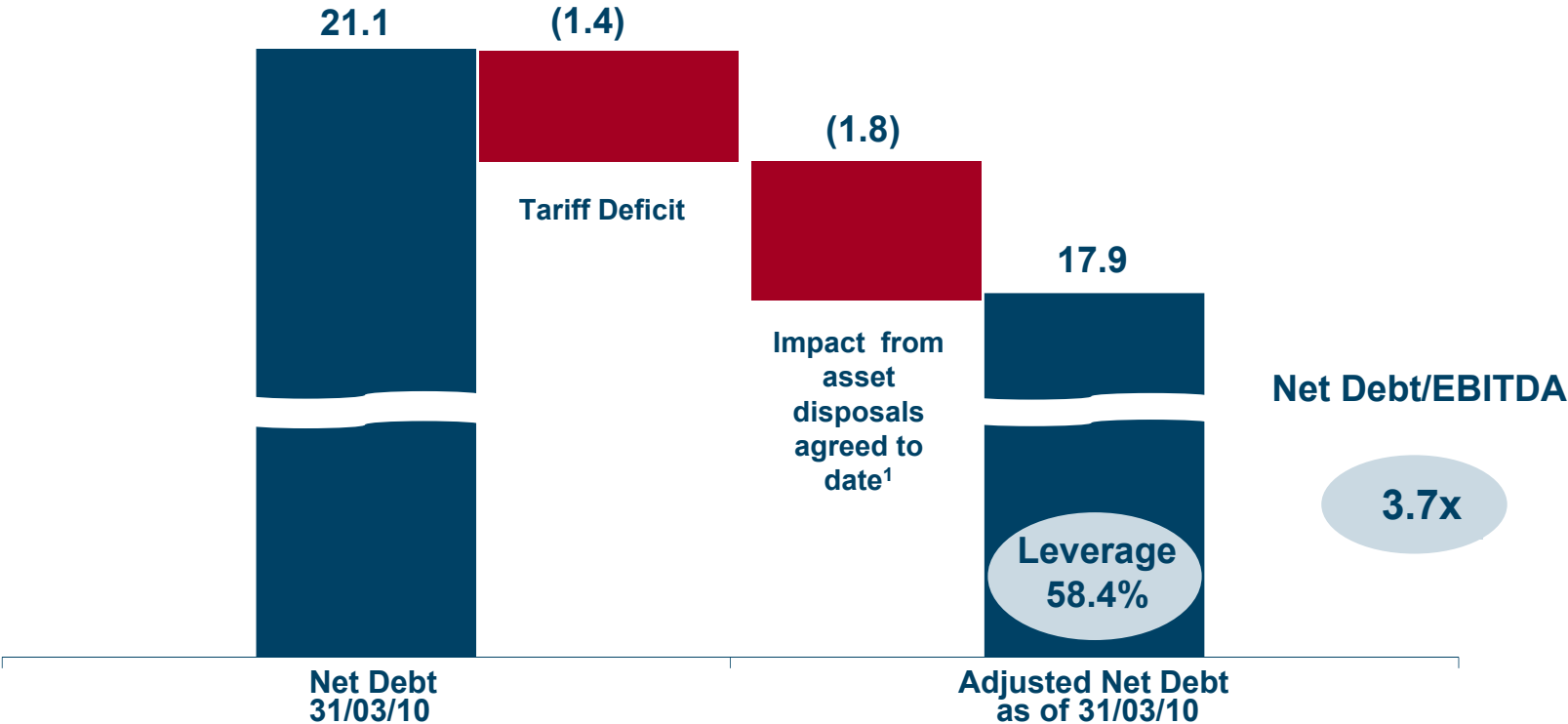


**CAPEX growth of + 31.6% as a result of change in consolidation perimeter**

# Net Debt



(€ billion)



**Meeting ~€18 billion Net Debt target, Leverage <60% and Net Debt/EBITDA <4.0x**

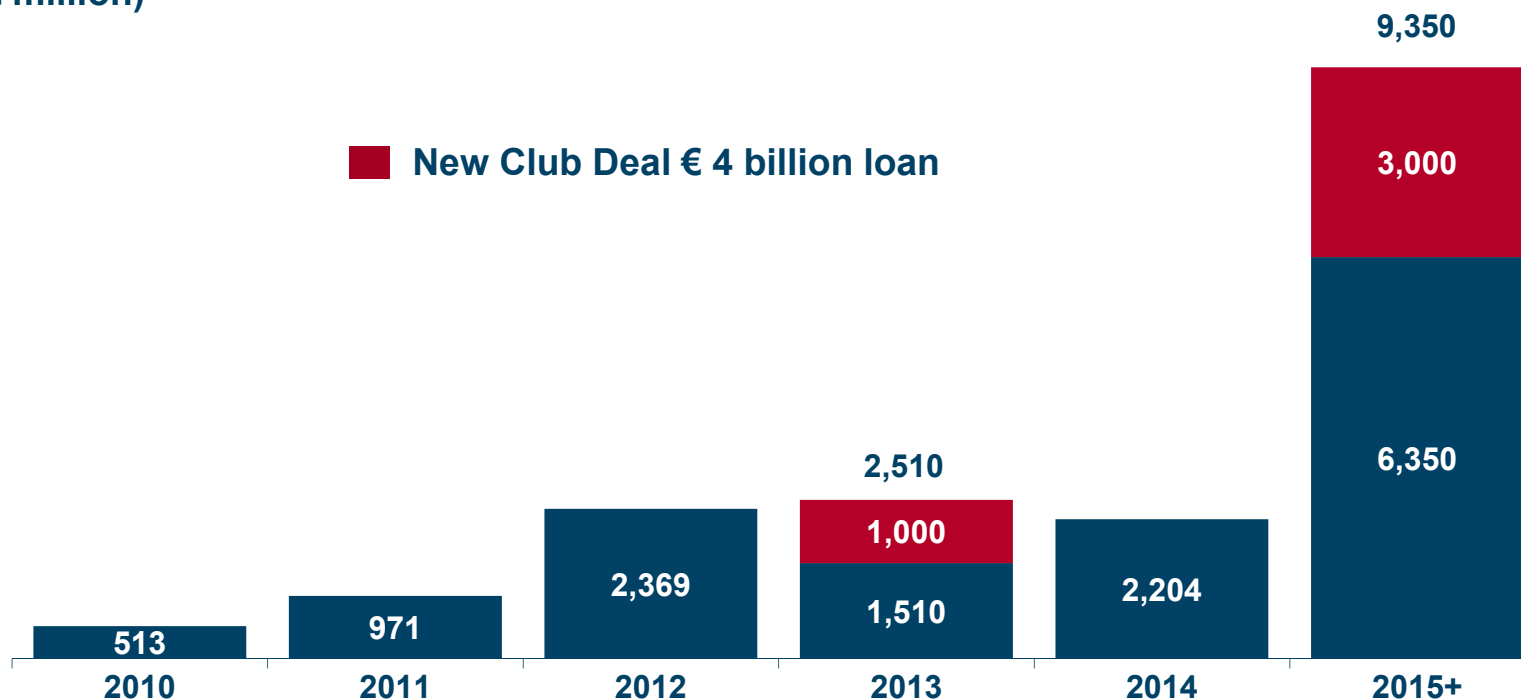
Note:  
 1 Includes sale of gas assets in Madrid, sale of CCGTs in Mexico and sale of 5% of Indra

# Debt Maturity Profile

**Maturities for adjusted Net Debt (€17.9 billion<sup>1</sup>)**



(€ million)

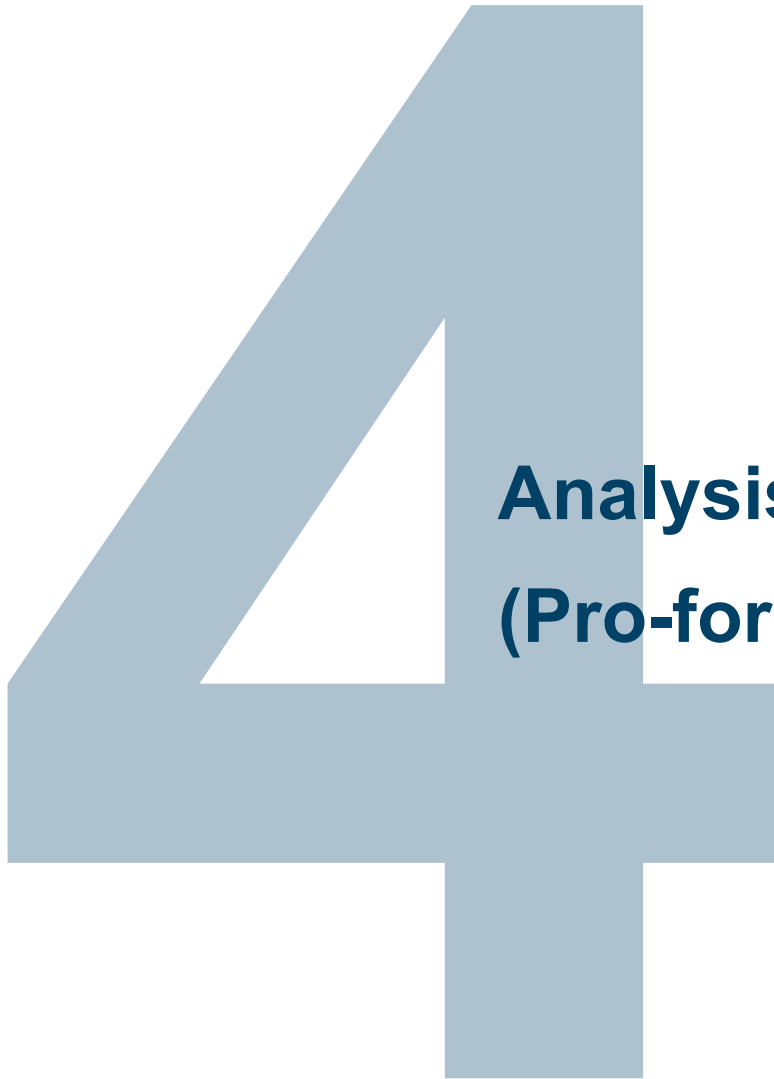


**Acquisition loan fully amortized and 52% of Net Debt with a maturity in 2015 and above**

Note:

<sup>1</sup> Less tariff deficit of €1,446 million, after Club Deal loan for €4,000 million in Mar. 2010 (disbursed in April) and €1,650 million from asset sales agreed to date (gas assets in Madrid and CCGTs in Mexico) and to be cashed during 2Q10 as well as the sale of 5% of Indra for €125 million





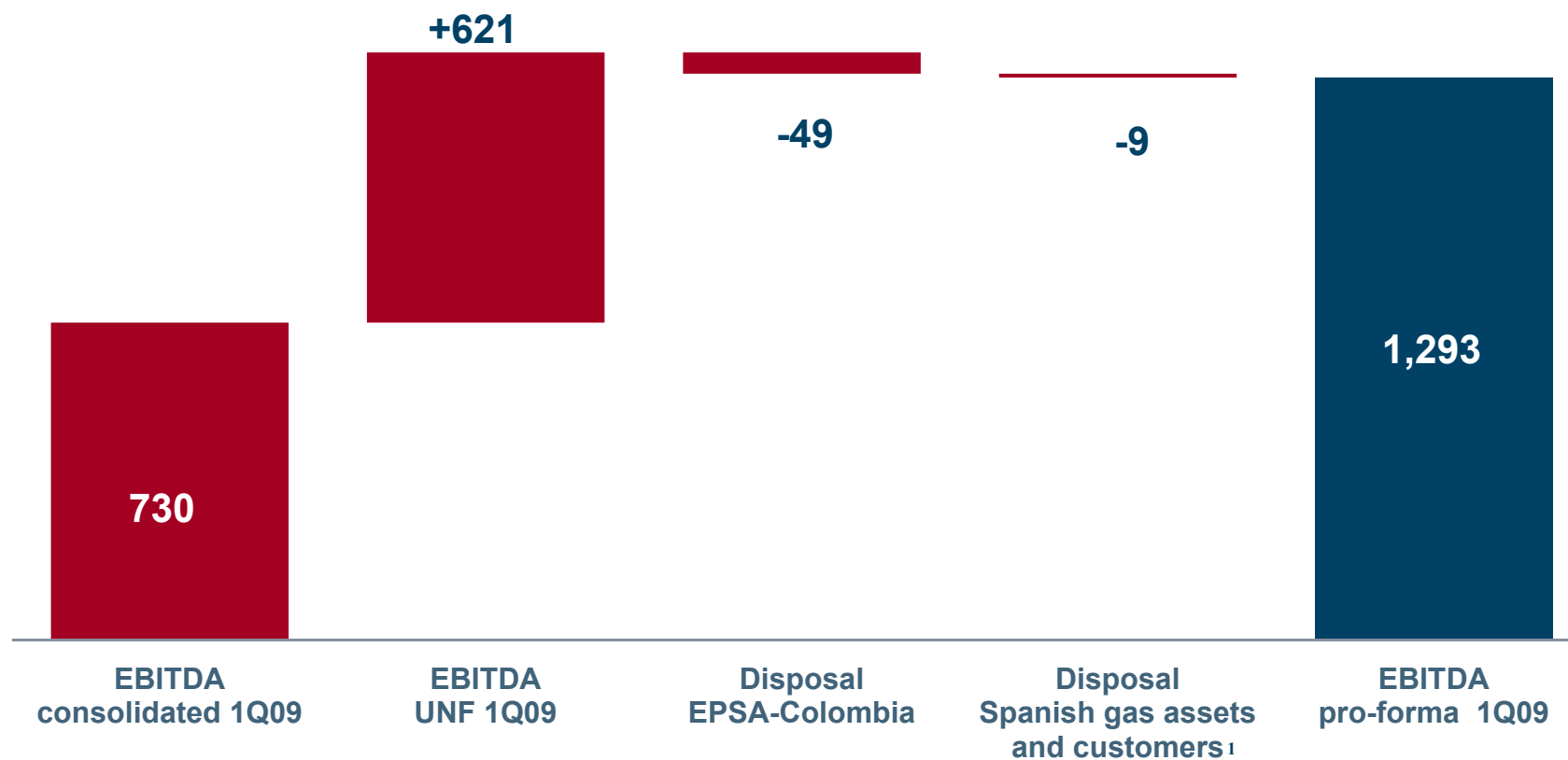
**Analysis of Results  
(Pro-forma)**

# EBITDA 1Q09

## Pro-forma vs. consolidated



(€ million)



Note:

<sup>1</sup> Gas assets and customers in Murcia and Cantabria sold to Naturgas

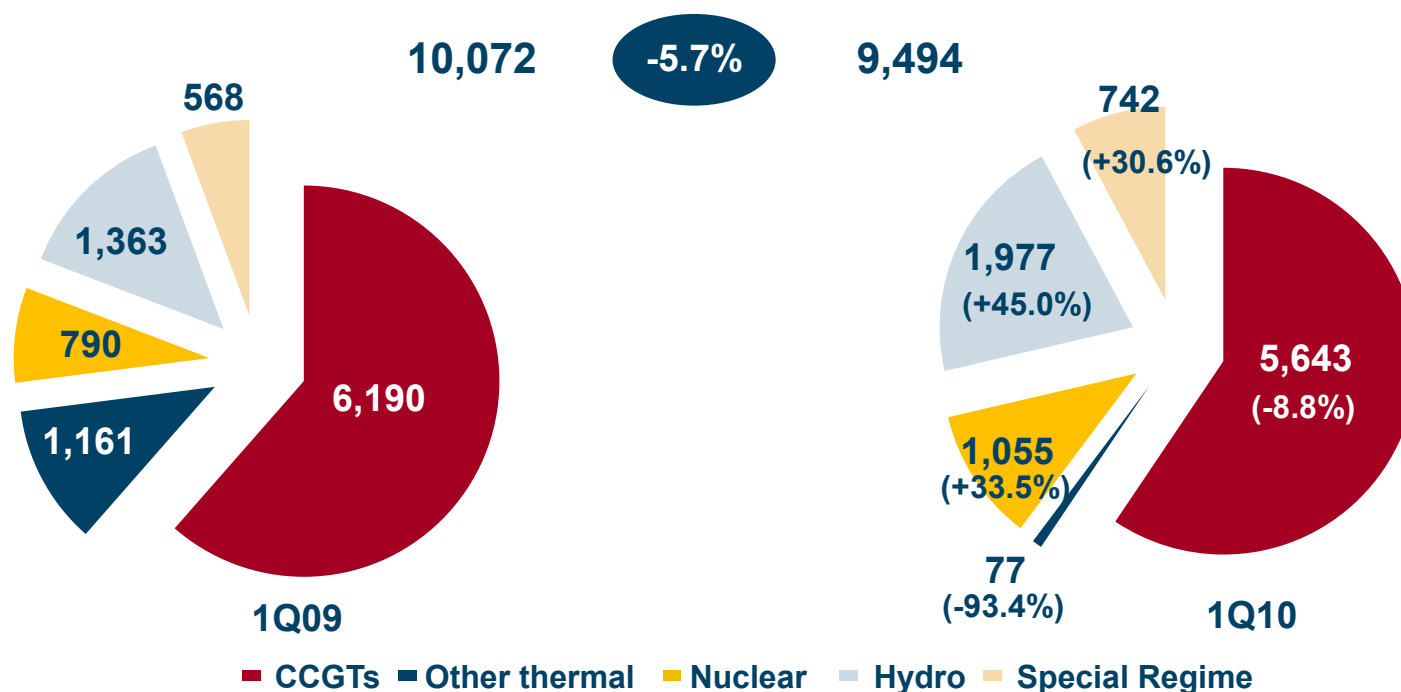
# Pro-forma EBITDA Breakdown



(€ million)	Pro-forma	Pro-forma	Change	
	1Q10	1Q09	€m	%
<b>Electricity:</b>	<b>400</b>	<b>361</b>	<b>39</b>	<b>10.8</b>
Spain	292	251	41	16.3
International	66	75	(9)	(12.0)
Renewables	42	35	7	20.0
<b>Gas:</b>	<b>249</b>	<b>302</b>	<b>(53)</b>	<b>(17.5)</b>
Wholesale & Retail	136	176	(40)	(22.7)
Up + Midstream	47	51	(4)	(7.8)
UF Gas	66	75	(9)	(12.0)
<b>Gas distribution:</b>	<b>389</b>	<b>363</b>	<b>26</b>	<b>7.2</b>
Europe	258	254	4	1.6
LatAm	131	109	22	20.2
<b>Electricity distribution:</b>	<b>242</b>	<b>232</b>	<b>10</b>	<b>4.3</b>
Europe	155	159	(4)	(2.5)
LatAm	87	73	14	19.2
<b>Other</b>	<b>16</b>	<b>35</b>	<b>(19)</b>	<b>(54.3)</b>
<b>Total Pro-forma EBITDA</b>	<b>1,296</b>	<b>1,293</b>	<b>3</b>	<b>0.2</b>

# Electricity Spain

Total GAS NATURAL FENOSA's production (GWh)



- Average pool price of €26.9/MWh in 1Q10 (-39.4% vs 1Q09) after higher production from hydro and Special Regime
- CCGTs load factor of 36.3% in the period (vs. 39.9% in 1Q09)

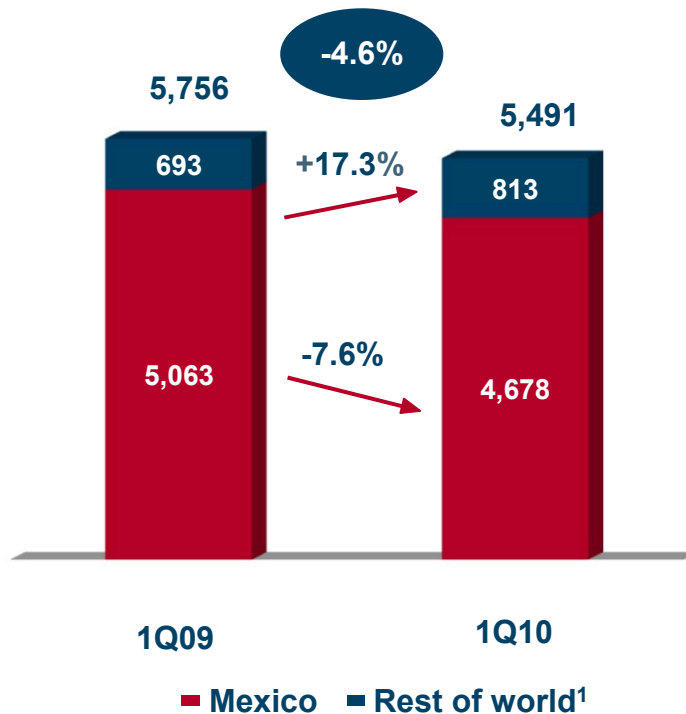
**EBITDA rises 16.3% to €292 million<sup>1</sup> thanks to optimisation of generation and supply portfolio**

Note:

<sup>1</sup> Does not include renewables

# Electricity International

## Total production (GWh)



- 90.9% production under US\$-denominated PPAs
- New 450 MW CCGT in Durango (Mexico) to be commissioned in May
- Production in Mexico falls as a result of lower volumes dispatched to PPAs

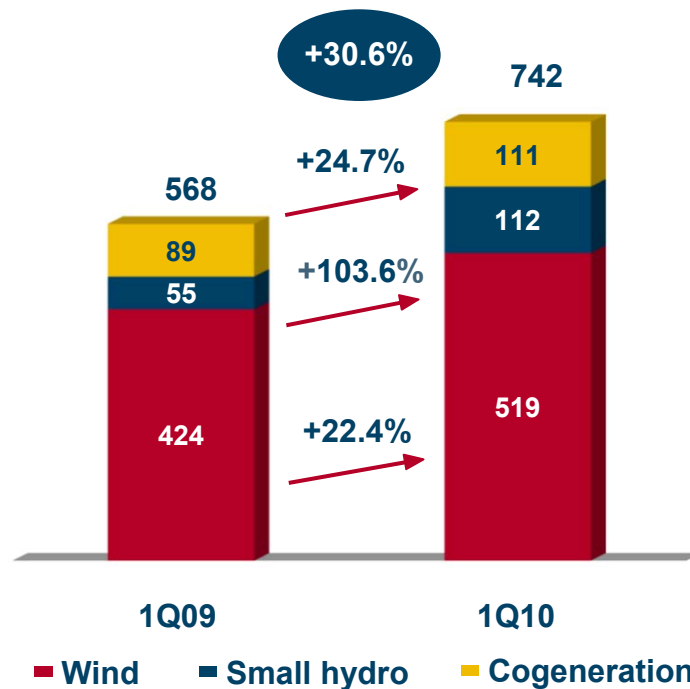
**EBITDA of €66 million (-12.0%) after higher maintenance costs**

Note:

<sup>1</sup> Includes Kenya, Dominican Republic, Panama, Costa Rica, and Puerto Rico

# Electricity Renewables

Total production<sup>1</sup> (GWh)



- Installed capacity of 949 MW<sup>1</sup> (+15.2%)
- Load factor 1Q10: 29.6%
- Lower unitary margins vs. 1Q09 due to 39.4% lower pool prices

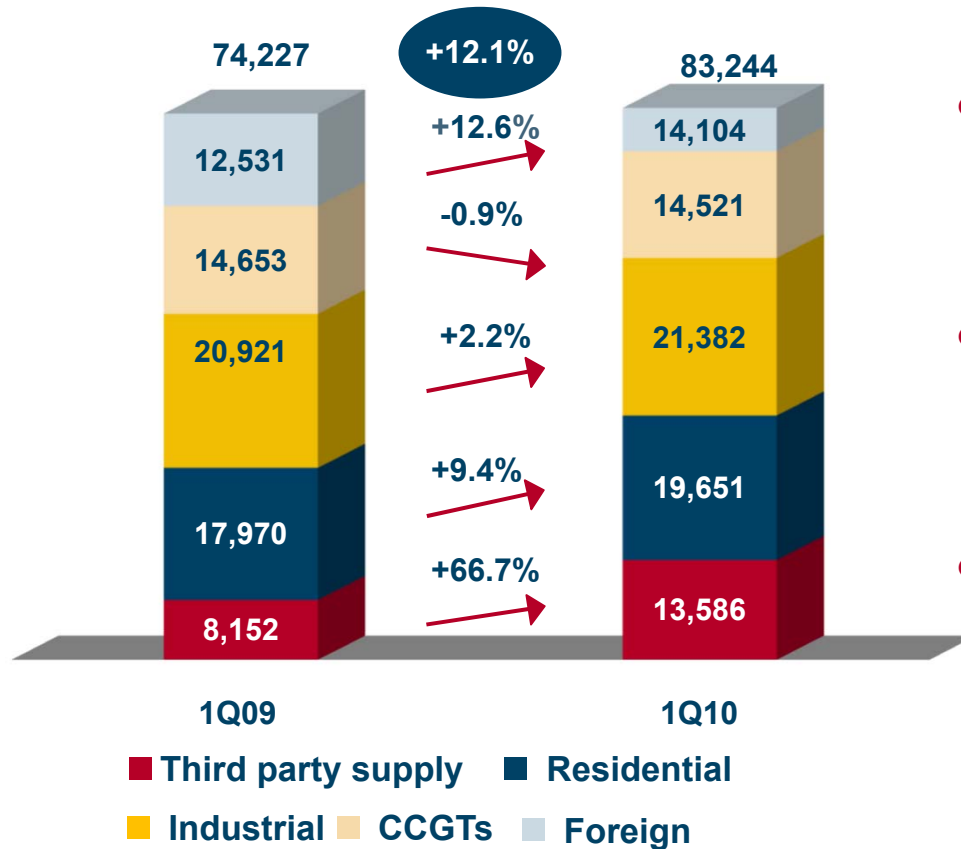
**EBITDA of €42 million (+20.0%) after a 15.2% increase in installed capacity**

Note:  
1 Attributable

# Gas

## Wholesale & Retail

Gas supply (GWh)



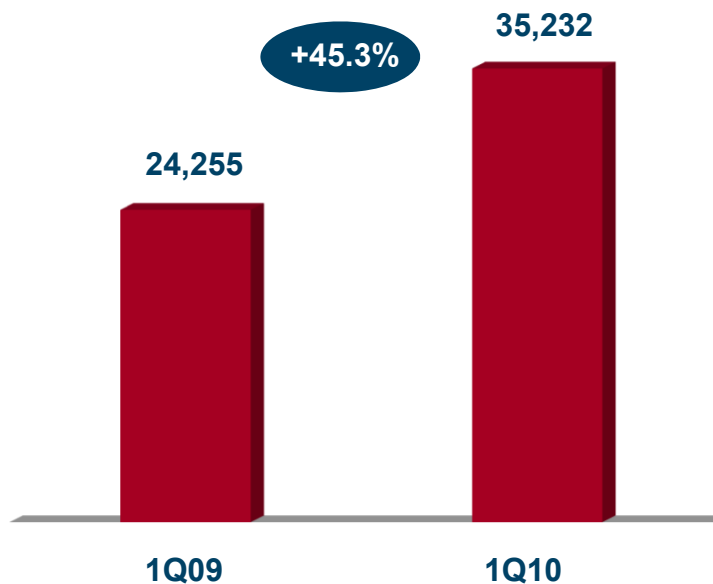
- Overall gas sales in Spain benefiting from higher, weather-related, residential demand and a pickup in industrial demand
- Sales to foreign markets grow 12.6% extending presence into new markets (Argentina, Canada, etc.)
- 42.3% share in industrial markets

**EBITDA of €136 million (-22.7%) basically after lower margins for Spanish retail**

# Gas

## Up + Midstream

Gas volumes from Maghreb pipeline  
(GWh)



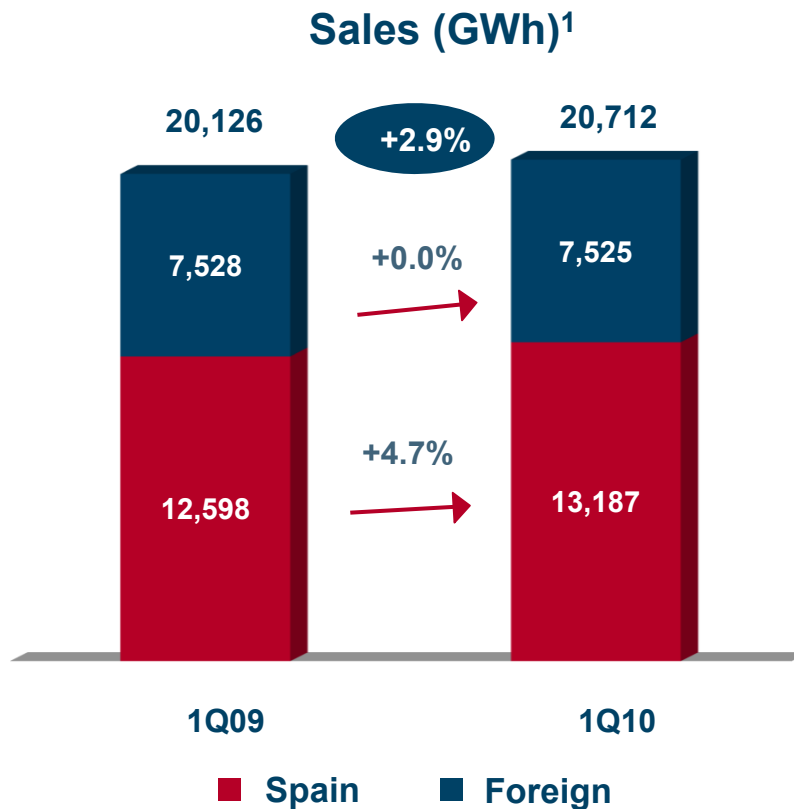
- Maghreb pipeline utilization ratio of above 100% (77% in 1Q09)
- LNG tanker utilization reaches 100%
  - Solely for own transportation
  - No revenue generated in 1Q10 from tanker subleases
- LNG terminal in Trieste in final permitting phase

EBITDA of €47 million, down 7.8% due to absence of LNG tanker subleases in the quarter



# Gas

## UF Gas



- Higher industrial sales in Spain underpin volume growth
- Maintaining trading sales abroad, but with lower margins due to international gas prices scenario
- Lower utilization of Sagunto regasification terminal (-14.4%)

**EBITDA of €66 million (-12.0%) due to an unfavourable price scenario and a lower utilization of the Damietta plant**

Notes:

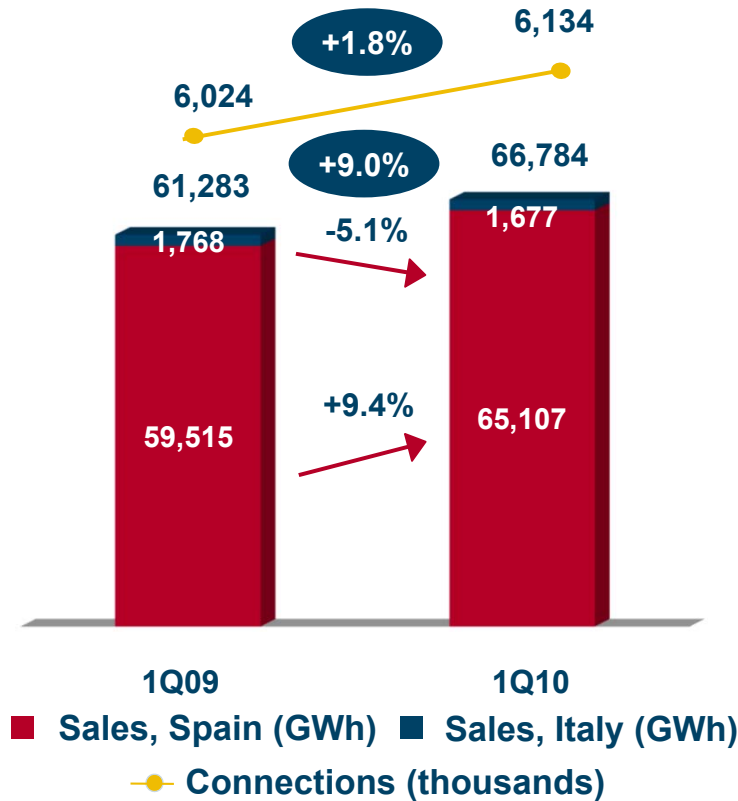
1 Considering 100% of UF Gas

# Gas Distribution

## Europe



Operating figures<sup>1</sup>



- Sales in Spain favoured by colder temperatures vs. 1Q09, unlike in Italy
- Connection points grow 93,000 YoY in Spain (+ 1.7%) and 17,000 in Italy (+4.2%)
- Total network length of 52,544 km growth (+3.4% vs 1Q09)

**EBITDA grows 1.6% to €258 million, in accordance with the increase in remuneration expected for 2010**

Notes:

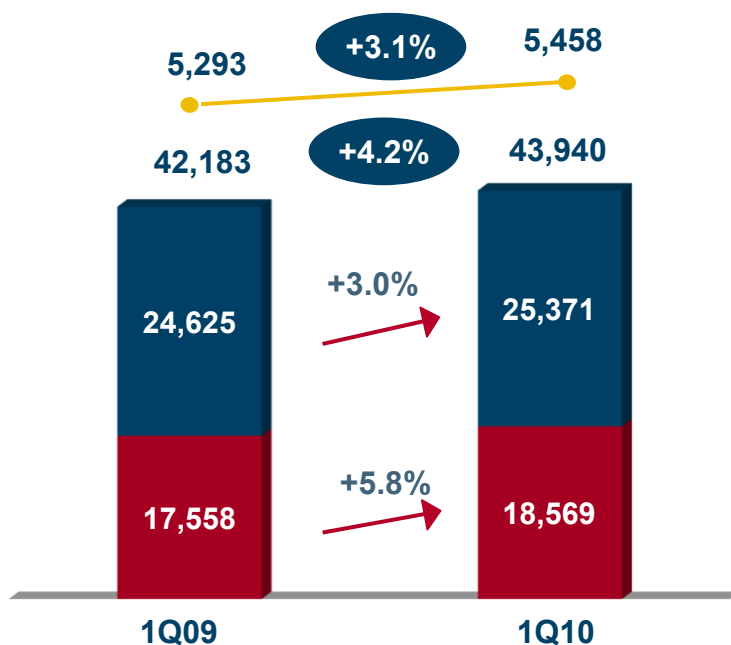
<sup>1</sup> 2009 figures take into account sale of operations in Murcia and Cantabria to Naturgas

# Gas Distribution

## Latin America

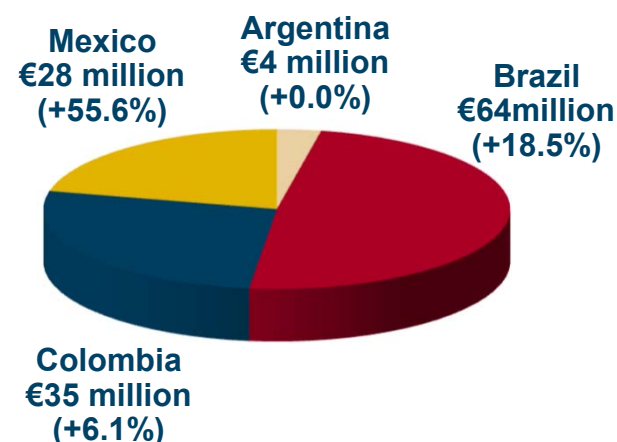


### Operating figures



■ TPA Sales (GWh) ■ Tariff Sales (GWh)  
● Connections (thousands) as of 31/03

### EBITDA contribution and growth by country (Total €131 million, +20.2%)

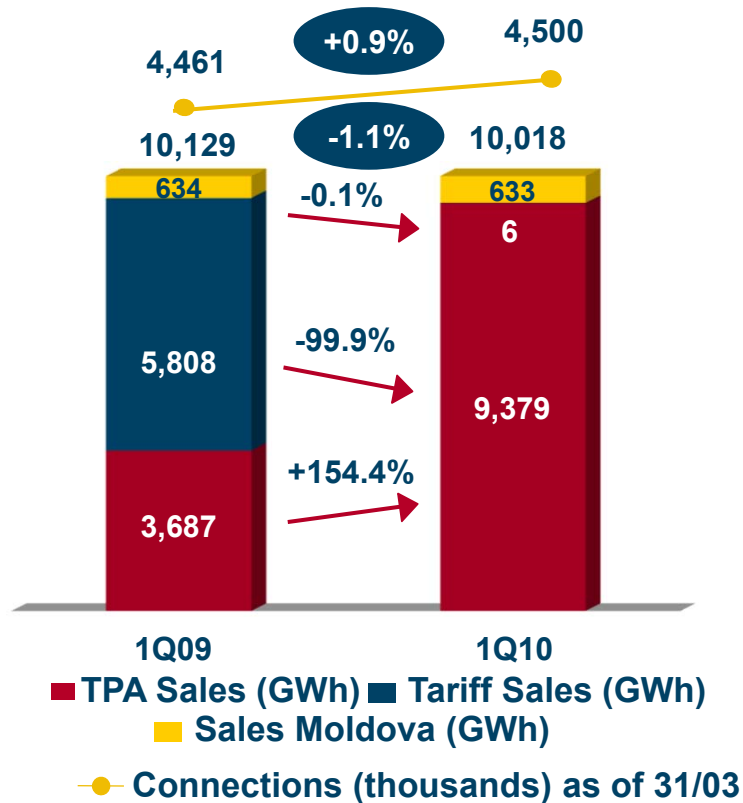


- Colombia leads growth in connection points (+101,000 YoY)
- EBITDA growth in Mexico mainly driven by 15% volume growth and higher tariffs

**EBITDA growth enhanced by appreciation of local currencies**

# Electricity Distribution Europe

## Operating figures



- Spanish electricity sales reflect full liberalisation
- Demand increase of +2.4% vs. 1Q09 on a like-for-like basis evidences recovery in consumption
- TIEPI in Spain of 25.7 minutes after impact from Xyntia storm, but only 8.4 minutes above 1Q09

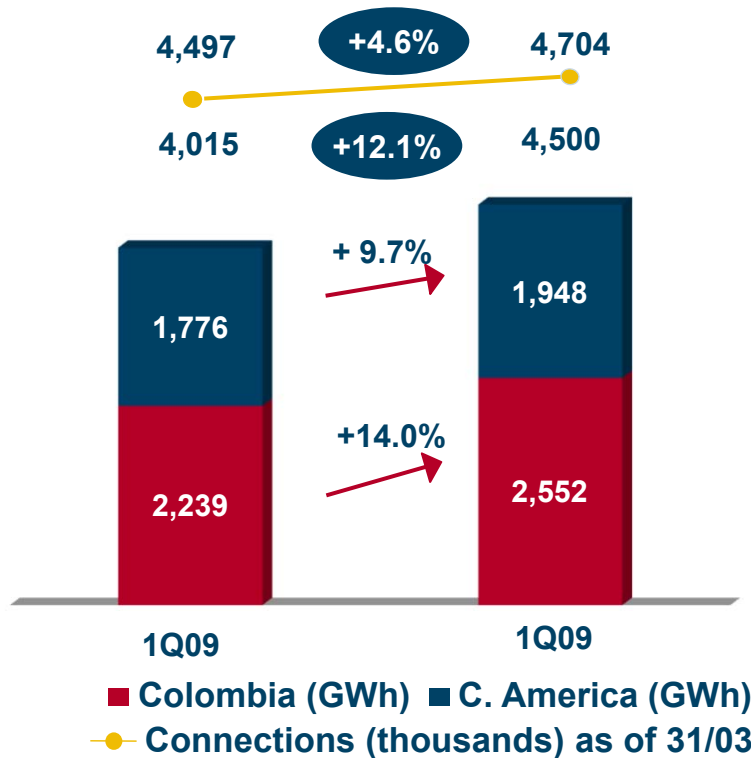
**EBITDA of €155 million in line with current remuneration for 2010**

# Electricity Distribution

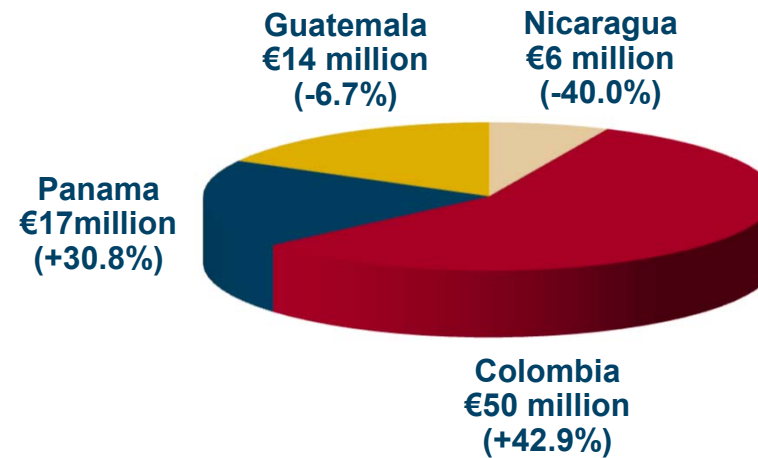
## Latin America



### Operating figures



### EBITDA contribution and growth by country (Total €87 million, +19.2%)



- Higher demand in Panama and Colombia support EBITDA growth

Improving region's operating and financial performance and enjoying a diversified currency mix

# 5 Challenges

# Challenges

## Regulated - Gas distribution



- **Enjoying growth in core distribution markets in Spain**
  - **80.7% market share in gas connection points**
  - **Still low penetration of gas distribution in Spain (~33%) provides for ongoing underlying growth**
- **Tapping growth from high potential given by Latin American markets**
  - **Colombia**
  - **Brazil**
  - **Mexico: development of gas distribution network in Mexico City**

**Opportunities for growth in regulated gas activities, especially in the markets with lower penetration**

# Challenges

## Regulated - Electricity distribution



- Electricity demand picking up in Spain: + 4.5% for 1Q10
- Electricity demand picking up in LatAm
  - Electricity demand in Colombia +14.0% vs. 1Q09
  - Electricity demand in Central America +10.0% vs. 1Q09
- Efficiencies in electricity distribution from new developments
  - Enjoying result of improvements in service quality
  - Potential new developments: smart grid, electric vehicles

Combining regulated business profile and underlying growth

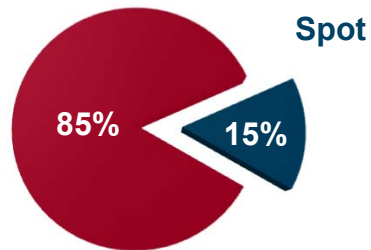


# Challenges

## Gas procurement

Gas sales in Europe in 2009  
(Spot vs. long-term)

Long-term



Source: CERA, IEA



Price unadjustment scenario



Lower gas  
prices

or

Higher  
flexibility in  
gas supply

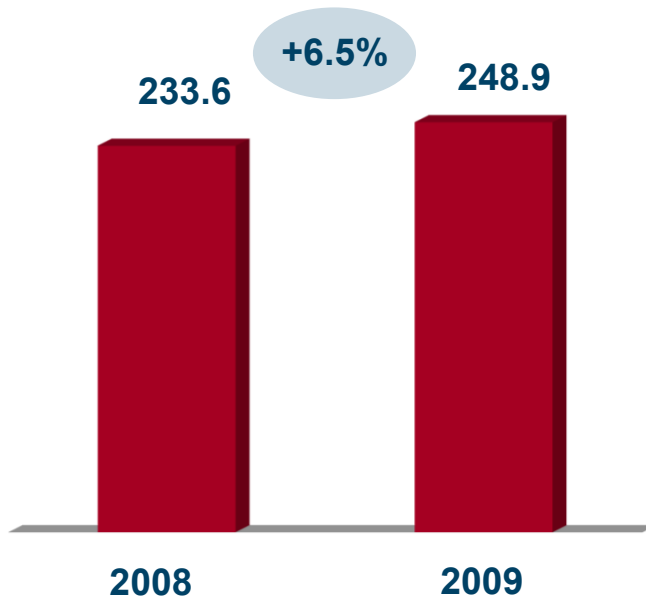
- **GAS NATURAL FENOSA's actions for optimization of gas procurement**
  - Reopening ~60% of gas procurement contracts
  - Renegotiating better prices and higher flexibility

# Challenges

## LNG international volumes

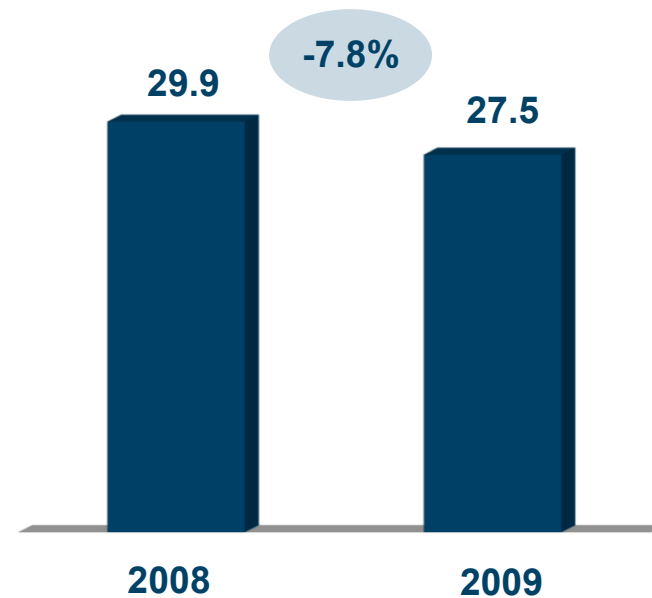


World LNG volumes (bcm)



Source: CERA

LNG imports in Spain (bcm)



Source: Enagas, GAS NATURAL FENOSA

**GAS NATURAL FENOSA's LNG position enables the expansion into new international markets**

# Challenges

## New markets



**New offers and energy services to reinforce leadership in our natural markets**

**Profit from new opportunities to expand sales into Europe, creating a stable portfolio of global customers together with a position in relevant infrastructures**

**Geographical diversification into premium foreign markets: reaching agreements to secure short- and long-term sales**

**Maximize the value of both GAS NATURAL FENOSA's contract and asset flexibilities, consolidating new positions in trading, in market and term arbitraging while limiting our risk exposure profile**

# Challenges

## Spanish electricity

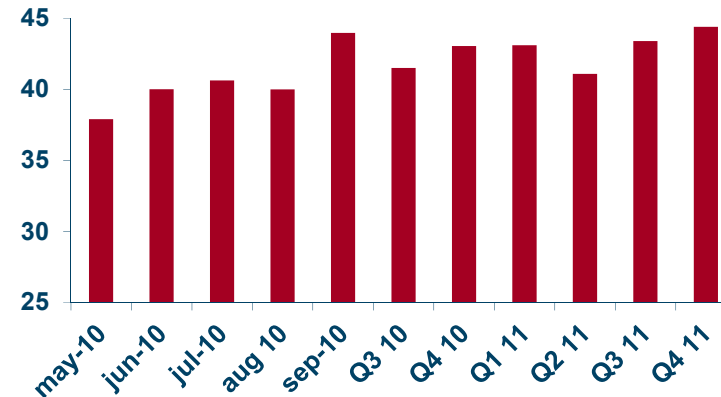


Spanish average daily pool prices  
(1-28 April)  
(€/MWh)



Source: OMEL

Futures prices for electricity in Spain  
(FTB contracts)  
(€/MWh)



Source: OMIP

**Trend of higher pool prices and lower expected contribution from hydro production than in 1Q10, which was significantly above average**

# Challenges

## Spanish electricity industry model



Premia for  
renewables  
subsidize non-  
mature  
technologies

Spanish pool and  
tariff system not  
reflecting real cost  
of energy

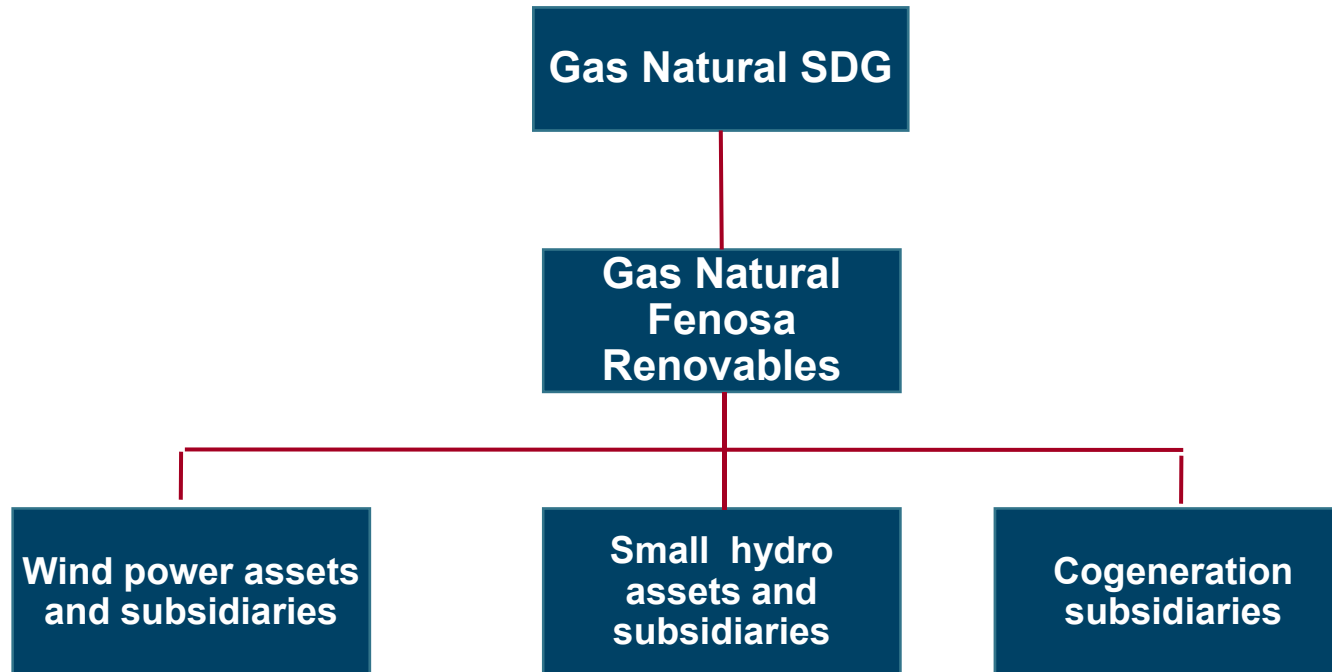
2009 tariff deficit  
of €4 billion, above  
Government  
estimates

The current model is unsustainable, both financially and technically

**GAS NATURAL FENOSA vouches for the adoption of a sustainable regulatory model that solves the current issues**

# Challenges

## Creation of Gas Natural Fenosa Renewables



**Contribution from the most technically reliable and financially sound renewable technologies**

# Challenges

## Renewables – Current position



**A strong asset base**

- 949 MW operational assets
- Production in 2009: 2,256 MWh
- EBITDA in 2009: €121 million<sup>1</sup>

**Technologically and geographically diversified**

- Presence in 13 Spanish regions
- Dominant presence in wind-powered assets (812 MW), complemented with mini-hydro (68 MW) and cogeneration assets (69 MW)
- Positioned in biomass with a portfolio of mid-term projects
- Investments to be made in most efficient renewable energies

Note:  
1 Pro-forma

# Challenges

## Renewables - Growth



Oriented to development and operational excellence

- With extensive know-how in all processes (development, construction, operation)
- Implementing procedures of continuous optimization

With a strong growth potential

- Platform ready to succeed in future wind farm tenders
- With a strong wind farm project pipeline with a portfolio of ~ 900 MW
- Licences for wind farms granted in Canary Islands (~50 MW), Extremadura and Andalusia tenders
- Attending licence tenders in Galicia, Cantabria, Catalonia and other Spanish regions
- Developing mini-hydro projects in Spain (~100 MW)
- A good starting point to profit from international development opportunities



# Challenges

**New commercial brand**



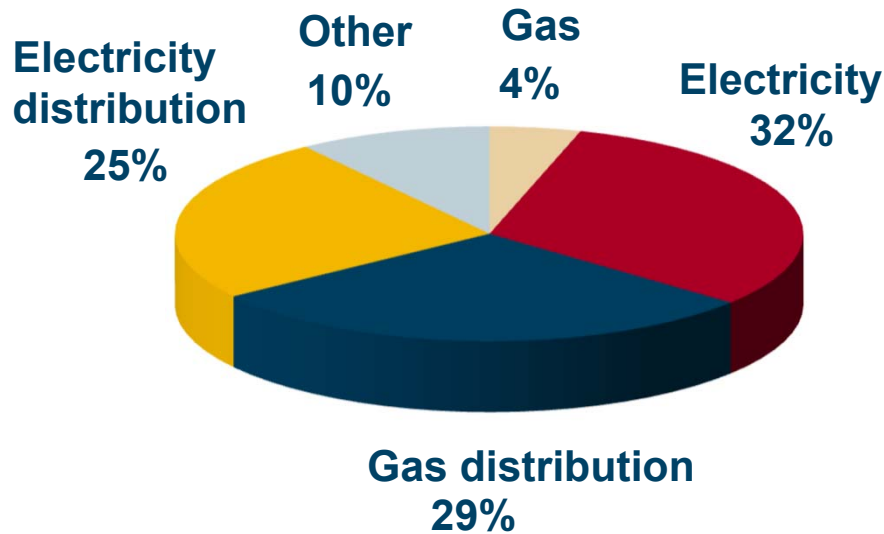
**Providing a single identity that maintain the high recognition awarded to the former brands**

# Challenges

## CAPEX 2010



Total CAPEX 2010:  
€1.6-1.8 billion<sup>1</sup>



Activity	€ million
Electricity	500-570
Gas distribution	470-520
Elec. distribution	400-450
Gas	~80
Other	~170

- Completing CCGTs in Barcelona and Norte Durango (Mexico)

**Enhancing investment in growth in core distribution activities**

Note:

<sup>1</sup> Includes capitalized interests and labour expenses

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## Conclusions

# Conclusions



- **GAS NATURAL FENOSA's business mix continues to show a solid profile**
  - **A stable pro-forma EBITDA in a challenging market environment**
  - **Unique gas-power convergence model proven to be successful**
  - **Poised to benefit from demand recovery in markets**
- **Delivering on commitments**
  - **Successful synergy achievement, enlarging their scope**
  - **Excellent track record on asset disposals and refinancing of debt, beating targets both in amount and calendar**

**2010 starts with an efficient financial position and a balanced financial and business risk profile**

# Lines of action for 2010



**Concluding and consolidating the integration of Unión Fenosa**

**Continuing to capture synergies**

**Executing and collecting the funds from planned asset disposals**

**Continuing along the path of growth**

**Maintaining commitment of >10% dividend growth**

**Launching the new 2010-14 Strategic Plan**

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# Thank you

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